

Peer Review Recommendations		ITD Actions	Action Complete
<b>Strengthen Team Building</b>			
	• Facilitate team-building training with Dr. Tom DeCoster		✓
	• Continue annual leadership academy		✓
<b>Strengthen Strategic Planning</b>			
	• Each section and district have developed action plans		✓
	• Will set performance goals		
	• Will perform strength, weakness, opportunity, and threat analysis		
	• Will incorporate strategic goals into employee performance plans		
	• Will hold outreach meetings with employees		
<b>Communicate Decentralization Plans</b>			
	• Chief Engineer will develop guidance document to cover the role of staff at ITD headquarters and districts		
	• Guidance document will further address what will stay centralized and what will be decentralized		
<b>Improve Staff Resources</b>			
	• Compensation Team is studying compression and job classifications and will provide a report to the IT Board this summer		✓
	• Employee Recognition Team is studying options for rewarding employees		✓
<b>Enhance Professional Development</b>			
	• Require management and supervisory training on employee performance plans		
	• This training will be required for promotions		
<b>Increase the Focus on Maintenance</b>			
	• Emphasize as a priority to District Engineers		✓
	• Recently filled the Maintenance Manager position		✓
<b>Implement Management Information Systems</b>			
	• Project-management pilot project underway in District 6		✓
	• Research project, began in January 2008, is studying pavement management, maintenance management, and GIS Systems		✓
	• These systems will all require funding		✓
<b>Improve Department-wide Communications</b>			
	• Continue ongoing employee meetings		✓
	• Conduct and publish results of employee survey		✓
	• Hold department-wide manager meetings		
	• Develop process to share best practices and lessons learned		
<b>Communicate Practical Design</b>			
	• Former Chief Engineer is developing a best practices manual		✓
	• When the manual is finished, we will hold training sessions		
	• Will hold session at the Statewide Project Development Conference in April 2009		✓
<b>Reward Innovation</b>			
	• Employee Recognition team is studying processes and methods to reward employee innovation		✓
	• IT Board tours and meetings will place a greater emphasis on employee innovation		✓